



# NEBRASKA AUDITOR OF PUBLIC ACCOUNTS

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Larry Hadenfeldt, Chairperson  
Cairo Rural Fire District 5  
3870 N. NE Hwy 11  
Cairo, NE 68824

Dear Chairperson Hadenfeldt:

The Nebraska Auditor of Public Accounts (APA) has reviewed the audit waiver request received from the Cairo Rural Fire District 5 (District) for the fiscal year ending 2020. **That request has been approved.**

While performing, pursuant to Neb. Rev. Stat. § 84-304 (2020 Neb. Laws, LB 781, § 8), the preliminary examination necessary to determine whether further audit work would be required or the audit waiver should be allowed, the APA noted certain internal control or compliance matters, or other operational issues, within the District.

The following information is intended to improve internal controls or result in other operational efficiencies.

## Comment and Recommendation

### Payments Not Approved

The APA obtained a copy of the April 11, 2019, meeting minutes for the Board of Directors (Board) of the District. Those minutes authorized the Board Treasurer to pay the District's bills and included the Board's approval of the estimated expenses for the calendar year, totaling \$11,281, as follows:

Description	Amount Approved
Dues	\$ 1,680
Supplies	\$ 1,413
Training	\$ 1,697
Repairs	\$ 4,443
Equipment Purchases	\$ 1,878
Miscellaneous	\$ 170
<b>Total</b>	<b>\$ 11,281</b>

However, the minutes fail to reflect the Board's approval of any actual District expenditures. Additionally, based on a review of the District's bank statements, the amount disbursed by the District during the period January 1, 2020, through June 30, 2020, was \$44,448, which exceeded the estimated expenses approved for the calendar year.

Per Neb. Rev. Stat. § 35-508(4) (Reissue 2016), Boards have the exclusive power to "manage and conduct the business affairs of the district." Accordingly, any expenditure of District funds requires express Board authorization.

Additionally, Neb. Rev. Stat. § 35-511 (Reissue 2016) provides, in relevant part, the following:

*All donations, contributions, bequests, annuities, or borrowed money received by or on behalf of the district shall be deposited with the secretary-treasurer of the district and shall be drawn out only upon proper check. Such check shall be authorized by the board of directors and shall bear the signature of the secretary-treasurer and the countersignature of the president of such district.*

(Emphasis added.) Properly discharging the above statutory duties necessarily entails proper financial management, which calls for the Board’s approval of all expenditures prior to, or as soon thereafter as possible, the actual disbursement of District funds.

As a public body, moreover, the Board is subject to the provisions of the Open Meetings Act, which is set out at Neb. Rev. Stat. § 84-1407 (Reissue 2014) et seq. In particular, Neb. Rev. Stat. § 84-1413(1) (Cum. Supp. 2018) requires public bodies, including Boards, to “keep minutes of all meetings,” showing, among other things, “the substance of all matters discussed.”

Furthermore, a good internal control plan and sound business practices require procedures to ensure that the Board approves, in a timely fashion, all expenditures and business transactions of the District. Those same procedures should ensure also that the Board documents such approval in its meeting minutes, specifying the name of each payee, the exact amount of any disbursement, and the specific purpose of the payment.

Without such procedures, there is an increased risk for not only failure to comply with State statute but also loss or misuse of public funds.

We recommend the implementation of procedures to ensure the Board approves, in a timely fashion, all expenditures of District funds, and such approval is documented adequately in the Board’s meeting minutes.

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The preliminary planning work that resulted in this letter was designed primarily on a test basis and, therefore, may not bring to light all existing weaknesses in the District’s policies or procedures. Nevertheless, our objective is to use the knowledge gained during the performance of that preliminary planning work to make comments and suggestions that we hope will prove useful to the District.

This communication is intended solely for the information and use of the District and its management. It is not intended to be, and should not be, used by anyone other than those specified parties. However, this letter is a matter of public record, and its distribution is not limited.

If you have any questions, please contact **Dakota Christensen at 402-499-8702 or dakota.christensen@nebraska.gov.**

Sincerely,



Mark Avery, CPA  
Assistant Deputy Auditor